



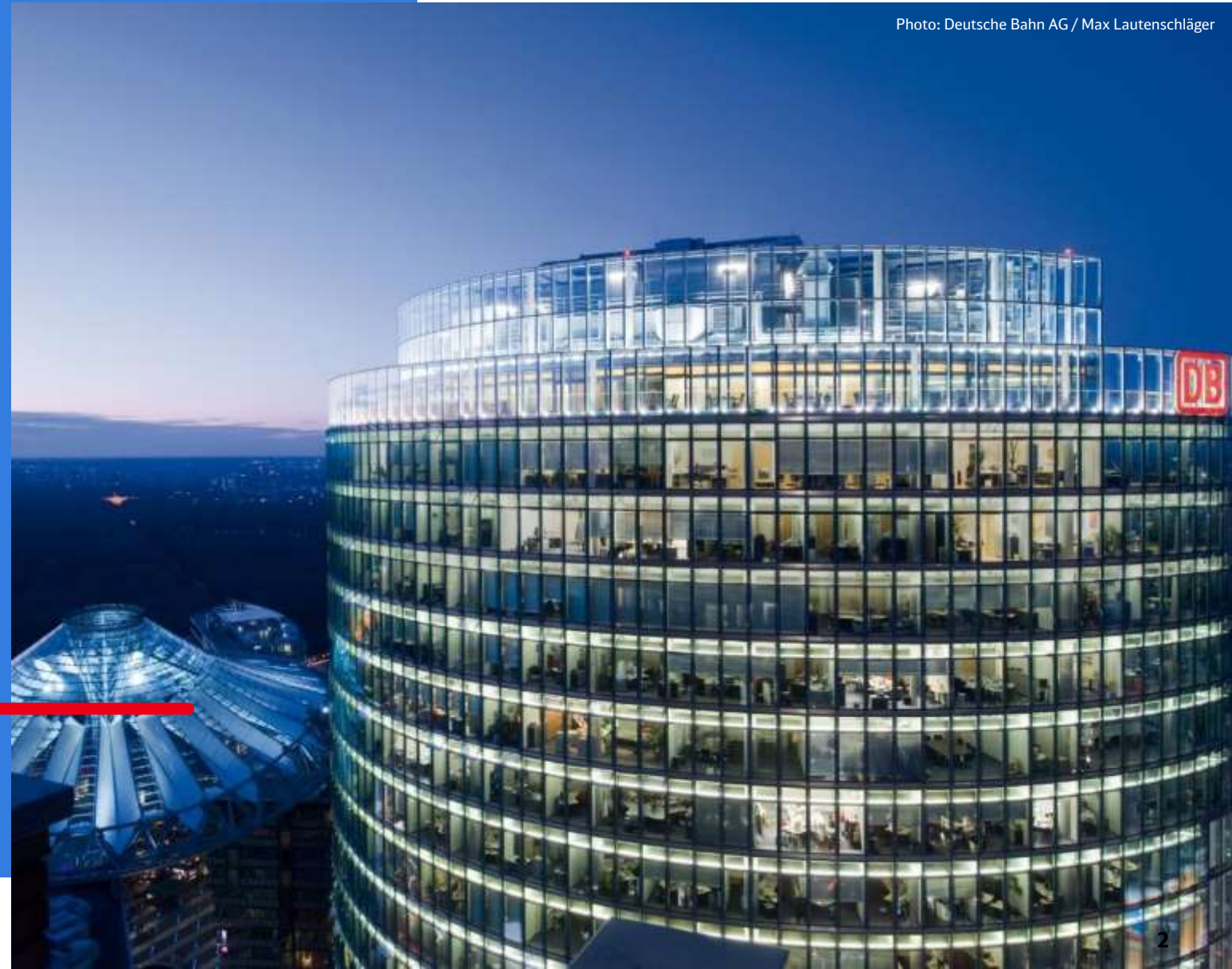
*E.C.O. Group*

# Transforming the future of mobility.

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Berlin, September 2021

# DB Group





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Deutsche Bahn  
transports

**Passengers**

**4,600,000**

a day on trains and buses  
in German



Photo: DB



Photo: Getty Images

**Stations**

**5,700**

in Germany

**Employees**

**336,278**

around the globe

Over

**Metric tons**

**1,000,000**

of goods by rail in Germany and  
Europe on weekdays

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Largest  
rail network  
in Europe

**km**

**33,300**

**Bridges**

**25,000**

**Tunnels**

**750**



Photo: Getty Images



Data as of  
December 2020

# Railways for more than 185 years

## The history of DB

**1835**

The beginning: Rail line connecting Nuremberg and Fürth with the steam locomotive „Adler“

**1933**

First high-speed trains from Hamburg to Berlin

**1991**

New Intercity Express (ICE) trains form the first high-speed rail network in Germany

**2002–2010**

Various acquisitions, including Arriva, BAX Global, NS Cargo, DSB Gods, Spain-TIR, Romtrans

**1920**

German Imperial Railway (Deutsche Reichsbahn) established

**1949**

Split into Deutsche Bundesbahn and Deutsche Reichsbahn

**1994**

**Rail reform:**  
**Deutsche Bahn AG established**  
Merger of Deutscher Bundesbahn and Deutscher Reichsbahn

- Private-market-based structures established
- Rail opened up to competition
- Responsibility for regional and local transport delegated to regional authorities

**heute**

A leading international mobility and logistics company

# Integrated group

DB operates in every segment of the transport market

## Passenger Transport

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Moving people from A to B  
– in Germany and worldwide

### **DB Long Distance**

Long distance rail passenger transport

### **DB Regio**

Regional and local passenger transport in Germany

### **DB Arriva**

Regional and local passenger transport in Europe

## Infrastructure

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Efficient, future-oriented rail infrastructure in Germany

### **DB Netze Track**

Rail network

### **DB Netze Stations**

Passenger stations

### **DB Netze Energy**

Traction and stationary power

### **DB E.C.O. Group**

## Freight Transport and Logistics

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Smart logistics by land, sea, and air

### **DB Cargo**

European rail freight transport




### **DB Schenker**

Global logistics services



# DB holds leading market positions

Activities by segments in Europe and throughout the world






## Passenger Transport

	No. 1	Regional and local rail
	No. 2	Long-distance rail
	No. 3	Public road transport

## Infrastructure

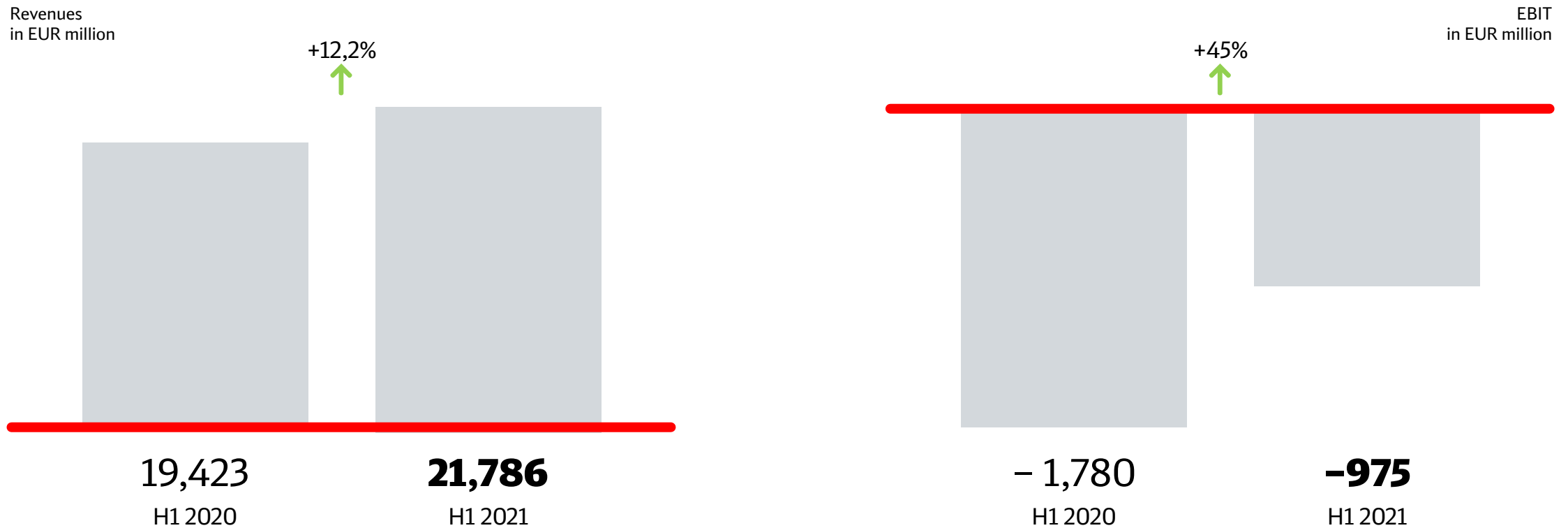
	No. 1	Rail infrastructure
	No. 1	Operation of rail stations

## Freight Transport and Logistics

	No. 1	Rail freight transport
	No. 1	Land transport
	No. 4	Air freight
	No. 5	Ocean freight
	No. 5	Contract logistics

# Revenue and EBIT in comparison

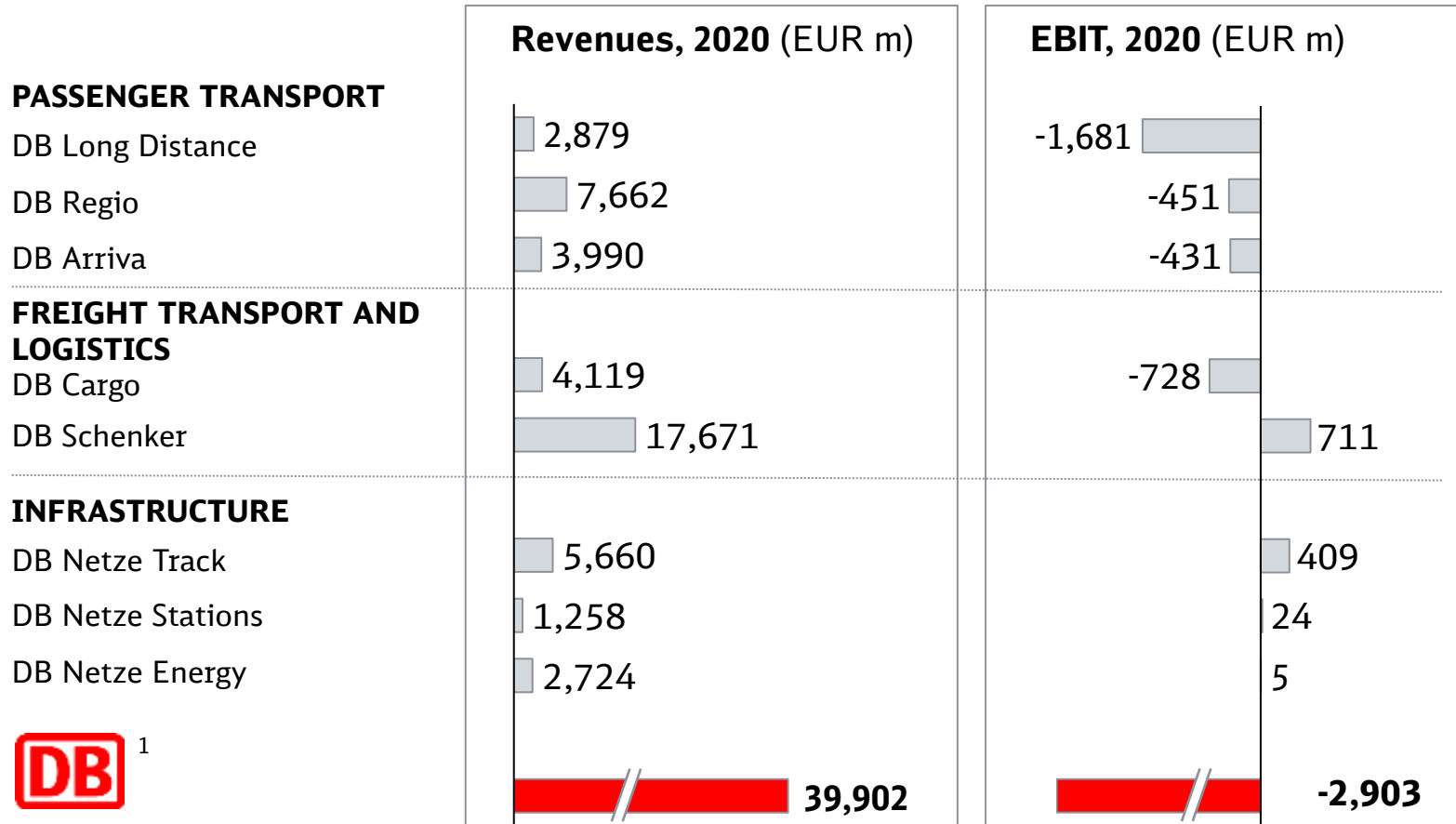
The pandemic had a major impact on our half-year figures.  
We expect noticeable improvements in 2021





# Contribution of the business areas

## Revenues and EBIT in 2020



1. The difference between the sum of the divisional figures and the DB Group total is a result of other items and consolidation-related items (for revenues and EBIT) and other items (for workforce numbers); 2 Full-time equivalents



# DB E.C.O. Group



The DB E.C.O. Group offers services within three **business units**

**Engineering**

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**Consulting**

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**Operations**

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# Engineering Sustainable innovations for tomorrow.

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## **Sustainable innovations for tomorrow**

In Engineering, we see ourselves as a technology leader in rail infrastructure design and construction. We drive the advancement of technology, for example in implementing the digitalization of the railways, in applying building information modeling in our projects, and in acquiring and recording data by mobile and digital means.

# With our **Engineering services** for infrastructure, we lay the foundation for the rail system.

We are building Strong Rail



Providing key resources

We are driving digitalization in engineering



We are growing internationally







Photo: getty images

## Mobility solutions of the future

In Consulting, we develop innovative solutions for the mobility and logistics of tomorrow, combining consulting services with digital expertise. As leading consultants in this field worldwide, we facilitate advances in digitalization and sustainability, and empower people to embrace change in this area.



Photo: Deutsche Bahn AG / Max Lautenschläger



Photo: metamorworks - stock.adobe.com

## Consulting Mobility solutions of the future

Our **Consulting services** for mobility and transport solutions provide added value to our customers worldwide.



Photo: Deutsche Bahn AG / Hartmut-Joachim Sigrist

Zero Emission  
Mobility

IT-Solutions and Services,  
embedded systems



Photo: Deutsche Bahn AG / Dominic Dupont

Operations,  
Maintenance,  
Rolling stock



Photo: Max Lautenschlaeger

Strategy & Organization,  
Training & Expertise

Digitalization



Photo: Deutsche Bahn AG / Olier Lang

Predictive  
Maintenance

Rail and intermodal  
logistics



Photo: Marco2811 - stock.adobe.com

Mobility &  
Logistics



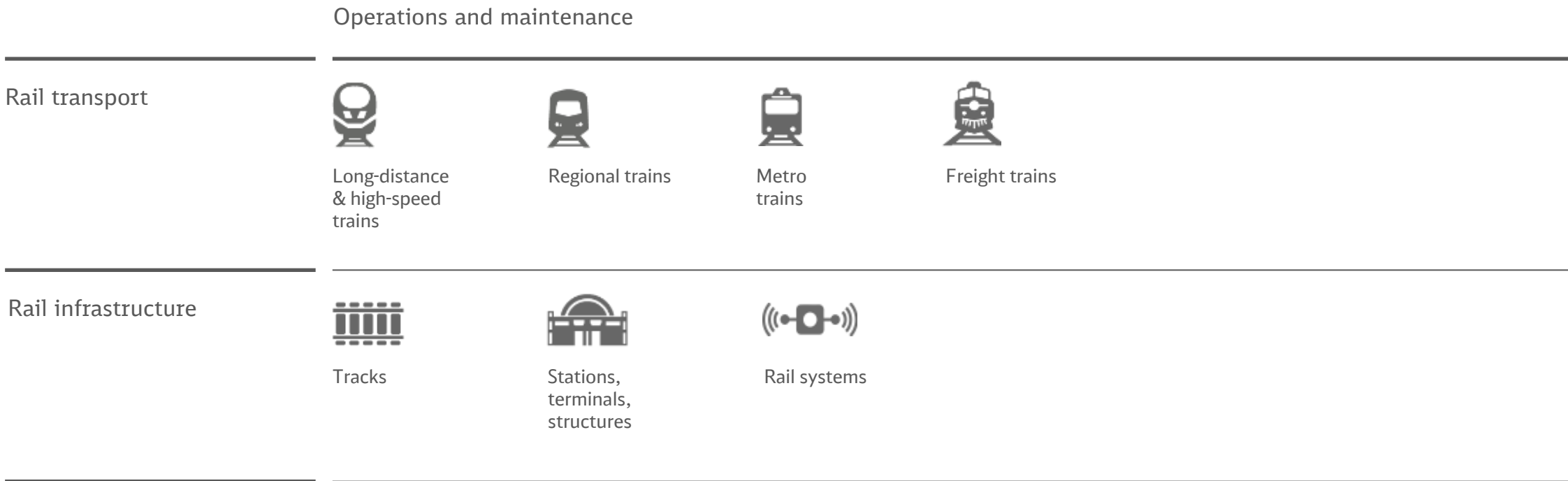
# Operations of railways for the next generation.



## Railways for the next generation

In Operations, our activities outside Europe enable us to apply our experience and know-how in the operations and maintenance of complex railway systems around the world. We do so to make people mobile and bring goods to their destination.

We operate rail services and make our **Operations and maintenance** expertise available to the growing global rail market.





The intelligent integration of our **infrastructure expertise** into all service areas forms the backbone of the DB E.C.O. Group.

**Consulting**



**Infrastructure**

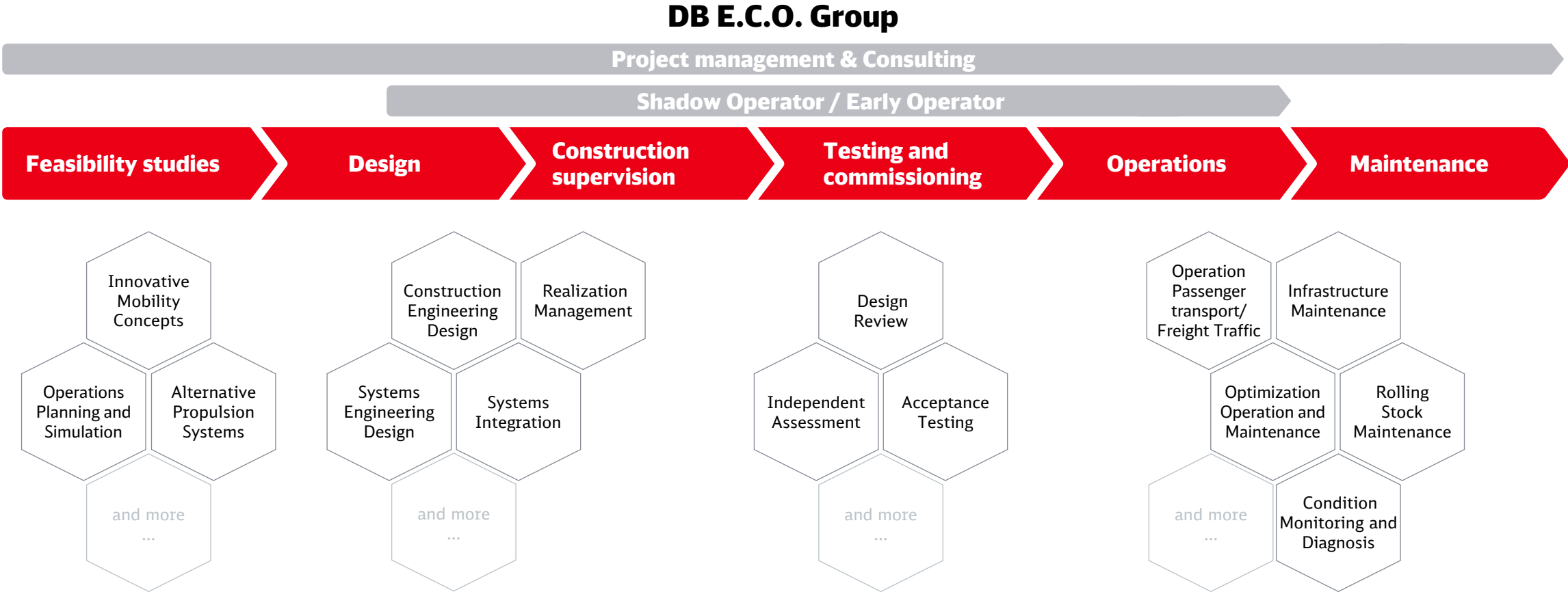
**Engineering**



**Operations**



Along the **entire value chain**, we uniquely merge our expertise in the integrated rail system.



# History of DB E.C.O. Group

**1966**

Deutsche Eisenbahn-Consulting founded

**2003**

DE-Consult is made an affiliate of the new DB company DB ProjektBau

**2016**

DB ProjektBau and DB International merge, forming DB Engineering & Consulting

**2019**

Merger of DB Engineering & Consulting, Deutsche Bahn International Operations, and infraView under the roof of the **DB E.C.O. Group**

**2002**

DE-Consult is wholly owned by DB

**2007/2008**

DE-Consult becomes DB International and operates as an independent company within the DB Group. DB ProjektBau works on DB's domestic projects, while DB International focuses on non-DB client business in Germany and international projects.

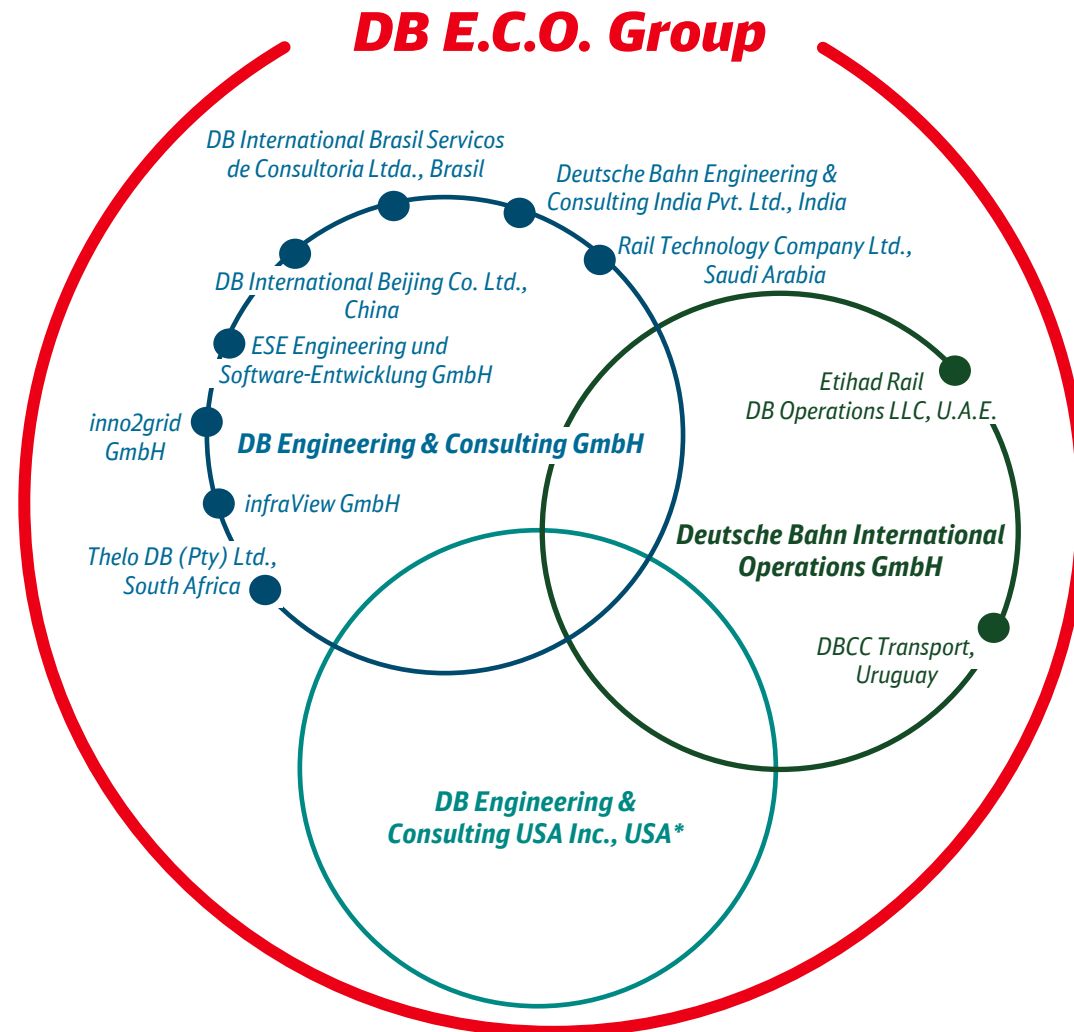
**2017/2018**

Deutsche Bahn International Operations founded  
  
DB Engineering & Consulting acquires infraView GmbH

**2020**

DB Engineering & Consulting acquires engineering and software developer ESE GmbH

The companies in the DB E.C.O. Group represent for **engineering, consulting and operating services** for the overall rail system



\* DB Engineering & Consulting USA Inc. is an independent member of the DB E.C.O. Group governed by a board of directors appointed by its shareholder DB US Holding Corporation.





## Our specialists –

highly qualified for  
our products and  
services

**Construction supervision**

**Consulting**

**Design**

**Design review and  
acceptance testing**

**Environmental and geo services**

**Operations and maintenance**

**Project  
management**



**Employees**

**5,700**

**Nations**

**84**

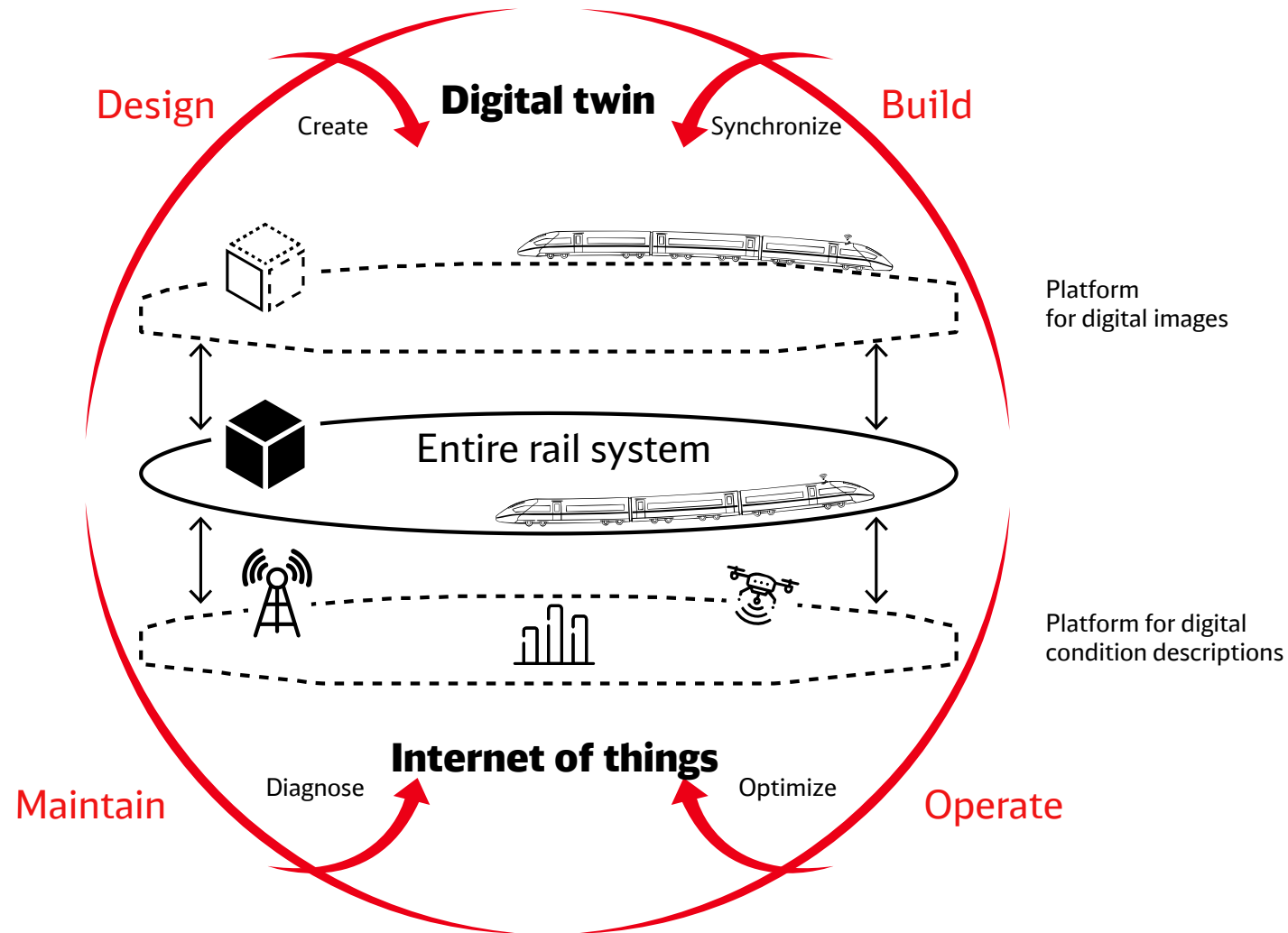


Since 1966 we have been implementing **projects** in more than 100 countries and on all continents.



**~600** EUR million Revenue  
**40** active countries  
**7** National companies & JVs

We are excellently positioned to drive forward the **digitalization** of the entire rail system.







Fostering Strong Rail, we globally  
transform tomorrow's innovative and sustainable  
mobility and transport solutions.



## **Contact**

John Doe

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# **Thank you for your attention.**



Photo: Getty Images